



Compliance/1/004 : 12/06/2015 Effective Date Issue Date Issue No. : 1.0 Page

: 1 of 10

# : 12/06//2015

# **GRIEVANCE MECHANISMS FOR WORKPLACE AND COMMUNITIES**



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Date	09.06.2015	11.06.2015	12.06.2015





: 12/06/2015 : 12/06//2015

## **CONTENTS**

Νο	Description	Page
1.	IntroductionI	Pg.3
2.	Objective	Pg.3
3.	Definition	Pg.3
4.	Business in Case	.Pg.4
5.	Operational Grievance Mechanisms Procedure	.Pg.5
	5.1) OGM Reporting	
	5.2) Receiving	
	5.3) Investigating	
	5.4) Respond to Community	
6.	Process Step	Pg.7
7.	Preventive, Improvement and Implementation	Pg.8
8.	Roles and Responsibilities	Pg.9
9.	Grievance Form	Pg.10





### **GRIEVANCE MECHANISMS FOR WORKPLACE AND COMMUNITIES**

CompliarEffective Date: 12/06/2Issue Date: 12/06//2Issue No.: 1.0Page: 3 of 10

Compliance/1/004 : 12/06/2015 : 12/06//2015 : 1.0 : 3 of 10

#### 1) INTRODUCTION

This grievance mechanism is increasingly important for development projects where ongoing risks or adverse impacts are anticipated. This serve as a way to meet requirements, prevent and address community concerns, reduce risk, and assist larger processes that create positive social change. Recognizing this, and noting a lack of effective alternatives, companies and communities are becoming more proactive in their efforts to design and build more effective strategies for addressing community grievances. Both in managing for social and environmental risk and in furthering company and community development objectives. This grievance mechanisms can be provide significant benefits to both companies and communities. We comply an effective complaints solving by the consistent with UN Guiding Principles on Business and Human Rights such as "Legitimate, Accessible , Predictable , Equitable , Transparent , Rights-compatible , Source of continuous learning and Based on engagement and dialogue".

Operational Grievance Mechanism can be more advantageous to formal judicial processes as they may be more accessible to victims , provide a forum for empowerment , improve company-community relationships and enable swift distribution of remedies.

### 2) OBJECTIVE

To manage a project's potential human rights impacts and reduce the potential for complaints to escalate onto litigation, protests security incidents or regulatory challenges that could result on project delays or production deferments. We promotes early identification and resolution of operational impacts and the avoidance of potential harm.

#### 3) **DEFINITION**

**GRIEVANCES MECHANISMS** is a structured process that addresses disputes or grievances that arise between two or more parties engaged in business, legal, or societal relationships. **Grievance Mechanisms** are used in dispute resolution, and may incorporate conciliation, conflict resolution, mediation, and negotiation.





**COMMUNITY** is a social group of any size whose members reside in a specific locality, share government, and often have a common cultural and historical heritage.

#### 4) BUSINESS IN CASE

Following types of grievance may occur from community and workplace where we operate.

Type of grievance	Complaints	Examples
Relatively minor and one- time problems related to company operations	An individual or family	A company truck damaging a community member's fence; a one-time disrespectful encounter between a company employee and a community member
Relatively minor but repetitive problems related to company operations	An individual or family or small group of people	Livestock getting loose because company employees fail to close gates
Relatively minor but repetitive and widespread problems	Multiple individuals, families, or larger groups	Company-related road traffic raising dust that settles on clothes hung out to dry
Significant and larger repetitive problems	Community groups, nongovernmental or community-based organizations, or local governments	Company blasting allegedly causing structural and/or aesthetic damage to buildings
Major claims that company activities have resulted in significant adverse impacts on larger populations of people	Community groups, nongovernmental or community-based organizations, or local governments	Company operations adversely impacting a community's water supply, making it unsafe for drinking, livestock, and/or irrigation
Major claims over policy	Nongovernmental organizations, community	A company's noncompliance with its own policies; failure to follow





## **GRIEVANCE MECHANISMS FOR** WORKPLACE AND COMMUNITIES

Effective Date Issue Date : 1.0 Issue No. Page : 5 of 10

Compliance/1/004 : 12/06/2015 : 12/06//2015

or procedural issues	groups or community based organizations, or local governments	guidelines of multilateral lenders for adequate consultation to achieve prior and informed consent; inadequate resettlement and compensation of affected populations
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## 5) OPERATIONAL GRIEVANCE MECHANISMS PROCEDURE

#### 5.1 RECEIVE

Everyone has the opportunity when you believe that your human rights have been or adversely impacted by SMART' operation work. Our project coordinator accept the grievance and forward it to SMART Ethical Committee for registration. The following information may display every operation site's information board. The reporter should be address by filling SMART Grievance Form.

#### **SMART Ethical Committee**

City Bank Building , 5<sup>th</sup> Floor , Banyardala Road , Myingalar Taung Nyunt Township, Yangon, Myanmar +95 - 1 - 701593ethicalofficer@smartmyanmargroup.com

#### 5.2 ASSESS & ASSIGN

We classify the grievance according by risk matrix based upon severity. The level of severity can determine who needs to be informed and who manages the case.

#### **5.3 ACKNOWLEDGE**

During two working day, The complainant will receive upon registration acknowledgement by letter, telephone call or copy of the grievance form. It acknowledgement typically includes information about the next steps in the process, timelines and contact details of the Compliance Team personnel.





**GRIEVANCE MECHANISMS FOR WORKPLACE AND COMMUNITIES**  Compliar Effective Date : 12/06/2 Issue Date : 12/06//2 Issue No. : 1.0 Page : 6 of 10

Compliance/1/004 : 12/06/2015 : 12/06//2015 : 1.0

(Compliance Team is the member of SMART Ethical Committee and responsible for Grievance Investigation )

#### 5.4 INVESTIGATE

Especially, many complaints are addressed with a quick response and by compliance team. The process begins by look into the circumstances of the case, speaking with the parties involved and also conducts the investigation as technical expertise, if needed. In serious or complex cases, it may be advisable to segregate responsibility for investigation with the third parties resolution to achieving a successful outcome.

#### 5.5 THIRD PARTIES

We have also engaged third parties in Myanmar to provide independent monitoring of the serious or complex mechanism. The third party can serve as facilitator, access points for the mechanism, technical expert, co-investigator, mediator.

#### 5.6 RESPOND TO COMMUNITY

Once the investigation is complete, the Compliance Team discusses with the complainant. The complainant has the opportunity to accept the proposition, offer an alternative for further discussion or reject it or consider another dispute resolution process. The final agreement will specific, time bound and agreed upon by both parties.





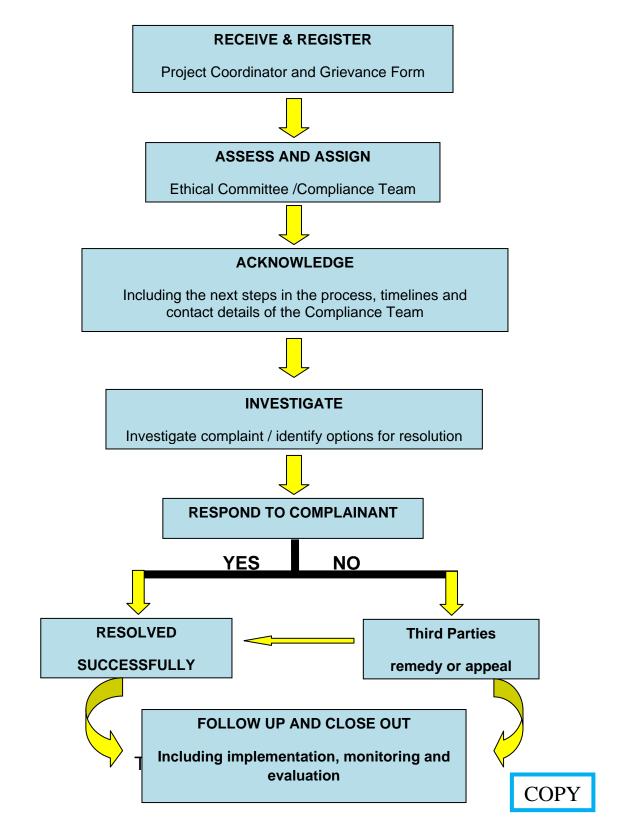
## **GRIEVANCE MECHANISMS FOR** WORKPLACE AND COMMUNITIES

Compliance/1/004 Effective Date Issue Date Issue No. : 1.0 Page

: 12/06/2015 : 12/06//2015

: 7 of 10

## 6. PROCESS STEP





Compliance/1/004

## 7. PREVENTIVE, IMPROVEMENT AND IMPLEMENTATION

Compliance Team has a responsible for designing and implementation the mechanism and promoting it internal and external stakeholder. The compliance team should conduct a regular risk assessment to evaluate the nature and frequency of expected complaints. The risk assessment report will be used to guideline for any important decision regarding the design of the mechanism. This assessment will be resources and how stakeholder are engaged in the process.

Before starting new project, compliance team need to prepare impact assessment to reduce potential complaint from the community. HESS department should be participate impact assessment preparation. Employee and third parties are invited to comment in this policy for improvement. Any comment, suggestion or questionnaires regarding this policy must be addressed to compliance leader. Compliance Team must obtain Ethical Committee approval for revision of this Grievance Mechanisms for workplaces and community.







: 12/06//2015

## 8. ROLES AND RESPONSIBILITIES

WHO IS RESPONSIBLE FOR	OPTIONS	
Serving as the custodian for the Grievance	Chairman	
Mechanisms	Managing Director	
Accepting a complaint or grievance	SMART Ethical Committee	
	Compliance Team	
	Third-Party (Legal Advisor)	
Capturing and recording the complaint in a centralized database?	Compliance Team	
Assigning the case to a department?	Compliance Team	
	Project Manager	
Assigning an investigator in the department?	Compliance Team	
	Third Party (Legal Advisor)	
Leading the investigation?	Compliance Team (Supported by Project	
	Manager)	
Keeping the complainant informed during the investigation process?	Compliance Team	
Escalating a case internally if investigation	Compliance Team	
timelines are not kept?		
Ensuring the investigation is completed within the designated time frame?	Compliance Team	
Proposing a company response?	The investigator with the complainant	
Agreeing on a company response?	Project Manager ( for easy cases) Compliance Team	
Discussing the company response with the	Project Manager	
complainant?	Compliance Team	
Triggering a recourse mechanism?	The complainant	
Closing a complaint if the complainant cannot be	Compliance Team	
found?	Third-Party ( Legal Advisor )	
Representing a case that is escalated to court?	Third-Party (Legal Advisor)	
Paying compensation costs (if applicable)	Compliance Team	
	SMART Ethical Chairman	







Effective Date Issue Date Issue No. : 1.0 Page

Compliance/1/004 : 12/06/2015 : 12/06//2015

# : 10 of 10

## 9. GRIEVANCE FORM

$\bigwedge$	SMART Technical Services Co., Ltd	Issue Date Effective Date Issue Page	D&C/3/006 : 01/06/2015 : 01/06/2015 : 1.0 : 1 of 1
SMART	GRIEVANCE REPORT FORM		

Date ବ୍ୟେନ୍ତୁ	Report No.	
Reported by မှတ်တမ်းရေးသူ	Reporting Date သတင်းပို့သည်နေ့	
Place ဖြစ်ပွားသည် နေရာ	Persons involved အခြားပါဝင်သူများ	

Detail Description တိုင်ကြားလိုသည် အသေးစိတ်အချက်အလက်

Information of Reporter (မှတ်တမ်းရေးသူဆက်သွယ်ရမည် လိပ်စာအပြည် အစုံ)

Name အမည် : Contact Phone Number ဖုန်းနံပါတ် : Addressလိပ်စာ:

Signature of Reporter

(D) 1

Cert. No. N670755

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